

# Shared Savings Program Public Report

## ACO Name and Location

BayCare Physician Partners ACO, LLC  
2985 Drew Street  
Clearwater, Florida 33759

## ACO Primary Contact

Cody Zoss, MPA, MHI  
(727) 519-1234  
cody.zoss@baycare.org

## Organizational Information

### ACO Participants:

ACO Participants	ACO Participant in Joint Venture
Abraham Totah MD PA	N
Academic Alliance In Dermatology Inc	N
Advanced Cardiovascular Center Of Tampa Bay P A	N
Agnes Ubani Inc	N
AK Reddy MD PA	N
Alan Smith M.D. Llc	N
ALL PODIATRY GROUP INC	N
ALLEVIATE PAIN PA	N
ANTHONY I SEBBA M D P A	N
Atit Neurology PA	N
B2ORTHOPEDECS LLC	N
BAILEY FAMILY CARE, INC.	N
BARTOW REGIONAL MEDICAL CENTER, INC.	N
BAY AREA CARDIOLOGY ASSOC. PA	N
Bay Area Chest Physicians PA	N
Bay Area Emergency Physicians LLC	N
Bay Area Gastrointestinal Endoscopy and Liver Specialists LLC	N
BAY AREA HEART CENTER PA	N
Bay Surgical Specialists PA	N
BayCare Behavioral Health Associates LLC	N
BayCare Behavioral Health Inc	N
BAYCARE MEDICAL GROUP, INC	N
Baycare Urgent Care Llc	N
Bayside Emergency Physicians PA	N
BAYSIDE MEDICAL GROUP LLC	N
Behavioral Health Management Services Inc	N
Biggers Family Medicine, PA	N
Bruce J Levine DPM PA	N
BLESSEDCARE CENTER, INC	N
CLEAR SKIN DERMATOLOGY, P.A.	N

Clearwater Cardiovascular & Interventional Consultants Md Pa	N
Comprehensive Foot and Ankle Center PA	N
Dale R Monast DPM PLLC	N
David J. Hobbs, MD, P.A	N
Devarakonda & Rajendran Md S	N
Diabetes Thyroid and Endocrinology Center PL	N
EDUARDO PALANCA MD PA	N
Edwin M Melendez MD PA	N
Emergency Medical Associates of Tampa Bay LLC	N
Eye Physicians Of Pinellas, Pa	N
EYE SPECIALISTS OF MID FLORIDA PA	N
FARHAN SIDDIQI MD PA	N
Florida Musculoskeletal Surgical Group LLC	N
FLORIDA RETINA CONSULTANTS P.A.	N
Foot and Ankle Physicians PA	N
GASTRO MD FLORIDA, LLC	N
Gerald J Rizzo MD PA	N
Gulfcoast Pulmonary Associates, P.A.	N
HEALTHY HOME PRIMARY CARE LLC	N
Heidi Goldberg MD PA	N
INFECTIOUS DISEASE CONSULTANTS OF WEST FLORIDA LLC	N
interventional cardiac consultants	N
Jack Parrino MD PA	N
JAMES P POWERS D.O., P.A.	N
Jeanne M McGregor MD MPH PA	N
Joel Epstein DPM PA	N
Kratz Allergy Asthma & Immunology Associates Pa	N
Langer Family Medicine PA	N
Lee Shettle DO PA	N
LOUIS AVILES MD PL	N
Medical Associates of Tampa Bay LLC	N
MEDICAL HOME, PL	N
Michael A Wasylik MD PA	N
Michael Siedlecki	N
Michael T Reilly MD PA	N
Morton Plant Hospital Association Inc	N
MUSCULOSKELETAL INSTITUTE CHARTERED	N
Myrtle Ridge Family Medicine PA	N
Nabila Niaz MD PA	N
Neurophysiology Center PA	N
NODAL MEDICAL CENTER LLC	N
NORTH STAR ALLERGY, ASTHMA, & IMMUNOLOGY, P.A.	N
NOVEM DERMATOLOGY, P.A.	N
NUPLO DERMATOLOGY LLC	N
Omar Aref MD PLC	N
Orlando J Castillo MD PA	N

ORTHOPAEDIC MEDICAL GROUP OF TAMPA BAY PA	N
Palm Harbor Dermatology PA	N
Pasco County Emergency Physicians LLC	N
Pinellas Arrhythmia Associates PA	N
PINELLAS PRIMARY CARE INC	N
PREMIER HEART AND VASCULAR CENTER PA	N
PREMIER RADIATION ONCOLOGY ASSOCIATES LLC	N
PRIME ENDOCRINOLOGY OF TAMPA LLC	N
RADIOLOGY ASSOCIATES OF CLEARWATER	N
Raymond D Hansen MD PA	N
Respiratory Specialists PL	N
RICHARD K MAZA M D LLC	N
Roberto Arevalo Araujo MD PA	N
Rozas Smith Chandler Perez Reina MDs LLP	N
SALMAN AHMED LLC	N
SARA M DOWNS DO PA	N
SC Physicians LLC	N
Shrinath S Kamat MD PA	N
South Florida Baptist Hospital Inc	N
SPECIALIST DOCTORS GROUP LLC	N
St Antonys Hospital Inc	N
St Antonys Specialists LLC	N
St Josephs Hospital Inc	N
ST LUKES CATARACT & LASER INSTITUTE	N
ST. JOSEPH'S COMMUNITY CARE INC	N
Stephen F Levin DPM PA	N
Stephen Scranton	N
Suncoast Retina Consultants, LLC	N
Sunshine Primary Care LLC	N
Surgical Associates Of West Fl	N
Sylvia D Campbell MD PA	N
TAMPA BAY EYE AND FACIAL AESTHETICS, PLLC	N
Tampa Bay Orthopaedics PA	N
TAMPA BAY PULMONARY ASSOCIATES,P.A.	N
Tampa Bay Pulmonary Medicine PA	N
Tampa Bay Renal, LLC	N
Tampa Eye Clinic and Associates PA	N
Tampa Lung Specialists PA	N
TAMPA NEUROPSYCHIATRY, LLC	N
TAMPA ONCOLOGY AND PROTON LLC	N
TIDEWATER FOOT & ANKLE ASSOCIATES INC	N
Timothy C Runyon DPM PA	N
TRAUMA TREATMENT OF PASCO PLLC	N
Trinity Surgical Associates PA	N
Trustees Of Mease Hospital Inc	N
Urology Professionals LLLP	N

VASCO M MARQUES MD PA	N
Victor Arboleda MD PA	N
Wellspring Cancer Center Llc	N
West Central Gastroenterology LLP	N
West Coast Infectious Diseases PA	N
West Florida Cardiovascular Center	N
West Florida Medical Specialists PA	N
William C Brown MD Inc	N
Winter Haven Hospital Inc	N

**ACO Governing Body:**

<b>Member First Name</b>	<b>Member Last Name</b>	<b>Member Title/ Position</b>	<b>Member's Voting Power (Percentage)</b>	<b>Membership Type</b>	<b>ACO Participant Legal Business Name, if applicable</b>
Jay	Amin	Director	5.3%	ACO Participant Representative	Clearwater Cardiovascular and Interventional Consultants MD, PA
Joel	Biggers	Secretary	5.3%	ACO Participant Representative	Biggers Family Medicine, PA
Jacquelyn	Cawley	Support	n/a	Other - Community	N/A
Stephanie	Connors	Director	5.3%	ACO Participant Representative	Trustees of Mease Hospital Inc
Sara	Downs	Director	5.3%	ACO Participant Representative	Sara Downs DO PA
Andrew	Fink	Director	5.3%	ACO Participant Representative	BayCare Medical Group INC
John	Fisher	Director	5.3%	ACO Participant Representative	Radiology Associates of Clearwater MD PA
Liji	George	Director	5.3%	ACO Participant Representative	BayCare Medical Group INC
Matthew	Howell	Director	5.3%	ACO Participant Representative	Emergency Medical Associates of Tampa Bay LLC
John	Kilgore	Director	5.3%	ACO Participant Representative	Musculoskeletal Institute Chartered
Barry	Kraus	Treasurer	5.3%	ACO Participant Representative	Radiology Associates of CLW
Dani	Mathew	Chair	5.3%	ACO Participant Representative	BayCare Medical Group INC
Anand	Nayee	Director	5.3%	ACO Participant Representative	BayCare Medical Group INC
Robert	Pesce	Director	5.3%	ACO Medicare Beneficiary	N/A
Janice	Polo	Director	5.3%	ACO Participant Representative	Morton Plant Hospital Association Inc
Michael	Reilly	Director	5.3%	ACO Participant Representative	Michael T Reilly MD PA
Emily	Scott	President	5.3%	Other - Community	N/A

Philip	Shettle	Director	5.3%	ACO Participant Representative	Lee Shettle DO PA
Joel	Silverfield	Director	5.3%	ACO Participant Representative	BayCare Medical Group INC
James	Swoager	Vice Chair	5.3%	ACO Participant Representative	BayCare Medical Group INC
Carl	Tremonti	Support	n/a	ACO Participant Representative	BayCare Medical Group INC

**Key ACO Clinical and Administrative Leadership:**

ACO Executive: Emily Scott

Medical Director: Jacquelyn Cawley, DO

Compliance Officer: Jeffrey Durham

Quality Assurance/Improvement Officer: Jacquelyn Cawley, DO

**Associated Committees and Committee Leadership:**

Committee Name	Committee Leader Name and Position
Quality	Jay Amin, MD - Chair
Finance	Barry Kraus, MD - Chair
Compliance	Jeff Durham - Chair
Nominating	Dani Mathew, MD - Chair

**Types of ACO Participants, or Combinations of Participants, That Formed the ACO:**

- Networks of individual practices of ACO professionals

**Shared Savings and Losses**

**Amount of Shared Savings/Losses:**

- Second Agreement Period
  - Performance Year 2021, \$0
  - Performance Year 2020, \$9,566,479
  - Performance Year 2019, \$0
  - Performance Year 2018, \$6,522,327
- First Agreement Period
  - Performance Year 2017, \$5,487,565
  - Performance Year 2016, \$4,816,135
  - Performance Year 2015, \$5,892,246

**Shared Savings Distribution:**

*Performance Year 2021*

- Proportion invested in infrastructure: N/A
- Proportion invested in redesigned care processes/resources: N/A
- Proportion of distribution to ACO participants: N/A

*Performance Year 2020*

- Proportion invested in infrastructure: 20%
- Proportion invested in redesigned care processes/resources: 20%
- Proportion of distribution to ACO participants: 60%

o *Performance Year 2019*

- Proportion invested in infrastructure: N/A
- Proportion invested in redesigned care processes/resources: N/A
- Proportion of distribution to ACO participants: N/A

o *Performance Year 2018*

- Proportion invested in infrastructure: 20%
- Proportion invested in redesigned care processes/resources: 20%
- Proportion of distribution to ACO participants: 60%

**First Agreement Period**

o *Performance Year 2017*

- Proportion invested in infrastructure: 20%
- Proportion invested in redesigned care processes/resources: 20%
- Proportion of distribution to ACO participants: 60%

o *Performance Year 2016*

- Proportion invested in infrastructure: 100%
- Proportion invested in redesigned care processes/resources: 0%
- Proportion of distribution to ACO participants: 0%

o *Performance Year 2015*

- Proportion invested in infrastructure: 40%
- Proportion invested in redesigned care processes/resources: 0%
- Proportion of distribution to ACO participants: 60%

**Quality Performance Results**

**2021 Quality Performance Results:**

Quality performance results are based on CMS Web Interface.

Measure #	Measure Name	Rate	ACO Mean
001	Diabetes: Hemoglobin A1c (HbA1c) Poor Control <sup>1</sup>	6.97	12.46
134	Preventative Care and Screening: Screening for Depression and Follow-up Plan	83.93	74.38
236	Controlling High Blood Pressure	69.47	74.87
318	Falls: Screening for Future Fall Risk	95.27	87.03
110	Preventative Care and Screening: Influenza Immunization	86.62	80.52
226	Preventative Care and Screening: Tobacco Use: Screening and Cessation Intervention	81.82	80.97
113	Colorectal Cancer Screening	81.51	73.63
112	Breast Cancer Screening	86.05	75.11
438	Statin Therapy for the Prevention and Treatment of Cardiovascular Disease	84.53	84.24

479	Hospital-Wide, 30-Day, All-Cause Unplanned Readmission (HWR) Rate for MIPS Groups <sup>1</sup>	0.1513	0.1540
MCC1	All-Cause Unplanned Admissions for Patients with Multiple Chronic Conditions for ACOs (MCC) <sup>1</sup>	33.50	33.99
CAHPS-1	Getting Timely Care, Appointments, and Information	85.53	84.67
CAHPS-2	How Well Providers Communicate	95.40	93.56
CAHPS-3	Patient's Rating of Provider	93.83	92.19
CAHPS-4	Access to Specialists	77.99	78.80
CAHPS-5	Health Promotion and Education	68.38	61.61
CAHPS-6	Shared Decision Making	65.19	60.89
CAHPS-7	Health Status and Functional Status	72.69	71.78
CAHPS-8	Care Coordination	88.68	85.66
CAHPS-9	Courteous and Helpful Office Staff	90.71	91.88
CAHPS-11	Stewardship of Patient Resources	31.41	24.71

[1] A lower performance rate corresponds to higher quality.

Please note, the Quality ID #: 370 Depression Remission at 12 months quality measure is not included in public reporting due to low sample size.

For previous years' Financial and Quality Performance Results, please visit: [data.cms.gov](https://data.cms.gov)

### Payment Rule Waivers

- Skilled Nursing Facility (SNF) 3-Day Rule Waiver:
  - Yes
- Waiver for Payment for Telehealth Services:
  - Yes

### Fraud and Abuse Waivers

#### ▪ ACO Participation Waiver:

The following information describes each arrangement for which our ACO seeks protection under the ACO Participation Waiver, including any material amendment or modification to a disclosed arrangement.

- *Parties to the arrangement:* All BayCare Physician Partners ACO Participants and providers.
- *Date of arrangement:* Effective 06/01/2022.
- *Items, services, goods, or facility provided:* See specific descriptions below.

BayCare Physician Partners ACO was established to enhance care coordination, improve patient outcomes, and reduce costs. The ACO Board of Directors has made a *bona fide* determination that the below services are reasonably related to the purposes of the Medicare Shared Savings Program and has duly authorized these arrangements under the ACO Participation Waiver effective 06/01/2022.

- **Population Health System.** This is a shared data system that provides analysis and performance reporting on the ACO's patient population. The system allows the ACO to identify patients with care opportunities and monitor the quality and cost/utilization performance of ACO participants and eligible Outside Parties. The ACO and the system Vendor provide support to integrate data from Payors, ACO participants, and eligible Outside Parties into the system to produce meaningful data and analytics. This arrangement includes management of user access to the system, ticketing and service request support, development of dashboard interfaces, and education and training for end-users. This arrangement provides transparency and promotes accountability for the quality and overall care of ACO-assigned Medicare beneficiaries, which assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Clinical Data Registry.** This is a data registry that provides insight into the clinical performance of ACO participants based on standard measures of care. The registry allows ACO participants to understand their quality performance relative to a peer cohort and identify patients with care opportunities. This arrangement includes management of user access to the registry, ticketing and service request support, development of dashboards and customized measures, and education and training for end-users. This arrangement provides transparency and promotes accountability for the quality and overall care of ACO-assigned Medicare beneficiaries, which assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Centralized Quality Reporting.** This represents centralized services provided by the ACO to meet annual quality reporting requirements of the Medicare Shared Savings Program and Quality Payment Program. These centralized services allow the ACO to meet certain reporting requirements on behalf of ACO participants, including CMS Web Interface (formerly 'GPRO') and CAHPS for MIPS reporting. This arrangement includes technical understanding of ACO quality measure specifications, clinical review and abstraction from medical records, coordinating requests to ACO participants for clinical documentation, submission of data to Medicare, and CAHPS for MIPS vendor selection and authorization. This arrangement allows for efficient and timely quality reporting and surfaces opportunities to Improve performance, which assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Care Coordination Services.** This represents centralized care coordination services provided by the ACO including direct outreach to members and providers to facilitate scheduling and coordination of services, member education and support, closing gaps in care, medication review and reconciliation, among others. The centralized care coordination team intervenes with the ACO's patient population to support health maintenance, transitions of care, complex care coordination, community social support, among others. This arrangement allows for greater care coordination across the continuum of care, enhances delivery of preventative care services, and leads to improved quality and overall care of ACO-assigned Medicare beneficiaries. This assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Risk Adjustment Program.** This represents centralized outpatient clinical document improvement services. The Program was established to support complete and accurate clinical documentation, coding, and billing practices across the ACO. The centralized risk adjustment team provide support, including audit functions and training and education, to



ACO participants and eligible Outside Parties. This arrangement leads to more accurate risk scores and identification of ACO-assigned Medicare beneficiaries who can benefit from care interventions. This assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.

- **Quality Improvement Program.** This represents centralized quality improvement and practice transformation services. These resources provide ACO participants and eligible Outside Parties with performance reporting, education and training, pre-visit chart review forms, and actionable data to improve quality of care and contain costs. This arrangement leads to enhanced provider engagement and improved care delivery for ACO-assigned Medicare beneficiaries. These resources assist the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Network Development.** This represents development and maintenance of BayCare Physician Partners (BPP) as a clinically integrated delivery network. Network governance and oversight, data and analytics, incentive modeling and distribution, information systems support, and performance monitoring contribute to BPP and its ACO participants as a high-quality network that provides coordinated, cost-effective services to ACO-assigned Medicare beneficiaries. This arrangement ensures that BPP and its ACO participants provide sufficient access, support a positive member experience, and provide for the robust needs of ACO-assigned Medicare beneficiaries. This assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Clinical Programming.** This represents development of new clinical programs and the enhancement of legacy clinical programs. Clinical programs are developed to support BayCare Physician Partners (BPP) and its ACO participants in the delivery of care using the latest evidence-based practice and standards of care. This arrangement leads to improved population health, disease management, and care coordination for ACO-assigned Medicare beneficiaries. Clinical programs assist the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **BayCare Purchasing Partners.** Participating ACO providers have access to the BayCare Health System's supply contracts and distribution partners. This provides options for discounted prices for medical and non-medical supplies via a group purchasing model while assuring quality. This assists the ACO participants in meeting cost reduction goals of the Medicare Shared Savings Program. (Added 10/12/22)