

# BayCare Physician Partners Shared Savings Program Public Report

## Overview

This document provides Accountable Care Organizations (ACOs) participating in the Medicare Shared Savings Program (Shared Savings Program) with a public reporting template and instructions on how to complete the template. ACOs participating in the Shared Savings Program are required to publicly report ACO organizational information and performance results on a designated webpage, per [42 CFR § 425.308](#).

## Shared Savings Program Public Reporting Template

### ACO Name and Location

BayCare Physician Partners ACO, LLC  
2985 Drew Street  
Clearwater, Florida 33759

### ACO Primary Contact

Kristyn Greifer, MD  
(727) 519-1238  
[Kristyn.Greifer@baycare.org](mailto:Kristyn.Greifer@baycare.org)

### Organizational Information

#### ACO Participants:

ACO Participants	ACO Participant in Joint Venture
Abraham Totah MD PA	N
Academic Alliance in Dermatology, Inc	N
Agnes Ubani, Inc.	N
Alan A Smith, MD, LLC	N
All Podiatry Group Inc	N
Alleviate Pain	N
Anthony I Sebba MD PA	N
Atit Neurology PA	N
B2 Orthopedics	N
Bay Area Cardiology Associates PA	N
Bay Area Chest Physicians PA	N
Bay Area Emergency Physicians LLC	N
Bay Area Heart Center PA	N
Bay Surgical Specialists PA	N
BayCare Behavioral Health Associates LLC	N
BayCare Behavioral Health Inc	N
BayCare Health Management Services Inc	N
BayCare Medical Group, Inc.	N
BayCare Urgent Care, LLC	N
BaySide Emergency Physicians PA	N

Bayside Medical Group	N
Beth Hanrahan MD LLC	N
Biggers Family Medicine PA	N
BlessedCare Center, Inc	N
Bruce J Levine DPM PA	N
Clear Skin Dermatology, P.A.	N
Clearwater Cardiovascular and Interventional Consultants MD	N
Comprehensive Foot and Ankle Center PA	N
Dale R Monast DPM PLLC	N
David J. Hobbs, M.D., P.A.	N
Diabetes Thyroid and Endocrinology Center PL	N
Eduardo Palanca MD PA	N
Edwin M Melendez MD PA	N
Excelis Medical Associates	N
Faizi Ahmed	N
Family Medical Specialists of Florida PLC	N
Farhan Siddiqi, MD PA	N
Florida Joint & Spine Institute, PA	N
Florida Kidney Physicians	N
Foot And Ankle Physicians PA	N
Gastroenterology of Greater Orlando	N
Gerald J Rizzo MD PA	N
Gulf Coast Pulmonary Associates PA	N
Heidi Goldberg MD PA	N
Infectious Disease Consultants of West Florida	N
Interventional Cardiac Consultants PLC	N
Jack Parrino MD PA	N
James P Powers DO PA	N
Jeanne M McGregor MD MPH PA	N
Joel Epstein DPM PA	N
Kratz Allergy Asthma and Immunology Associates PA	N
Langer Family Medicine PA	N
Lee Shettle DO PA	N
Louis Aviles MD PL	N
Medical Home PL	N
Michael Siedlecki MD	N
Michael T Reilly MD PA	N
Musculoskeletal Institute Chartered	N
Nabila Niaz, MD, PA	N
Neurophysiology Center PA	N
Nodal Medical Center LLC	N
North Star Allergy, Asthma & Immunology, P.A.	N
Novem Dermatology, P.A.	N

Omar Aref MD PLC	N
Optimal Medicine Inc	N
Orthopaedic Medical Group of Tampa Bay	N
Palm Harbor Dermatology PA	N
Pasco County Emergency Physician LLC	N
Pinellas Arrhythmia Associates PA	N
Pinellas County Primary Care and Hospitalists PLLC	N
Pinellas Primary Care Inc	N
Premier Heart and Vascular Center	N
Premier Radiation Oncology Associates LLC	N
Radiology Associates of Clearwater MD PA	N
Raymond D Hansen MD PA	N
Respiratory Specialists PL	N
Richard K Maza MD LLC	N
Rozas Smith Chandler Perez Reina MDs LLP	N
S. Devarakonda and P. Rajendran, MDS	N
Sara Downs DO PA	N
Shrinath S Kamat MD PA	N
Specialist Doctors' Group, LLC	N
St. Joseph's Community Care, Inc.	N
St. Luke's Cataract & Laser Institute, P.A.	N
Stephen F Levin DPM PA	N
Stephen J Shields MD PA	N
Stephen L. Scranton, M.D., LLC	N
SunCoast Retinal Consultants, LLC	N
Sunshine Primary Care LLC	N
Surgical Associates of West Florida PA	N
Tampa Bay Orthopedics	N
Tampa Bay Pulmonary Associates, PA	N
Tampa Bay Pulmonary Medicine, PA	N
Tampa Bay Renal LLC	N
Tampa Eye Clinic and Associates PA	N
Tampa Lung Specialists PA	N
Tampa Oncology and Proton, LLC	N
The Advanced Cardiovascular Center of Tampa Bay PA	N
The Eye Physicians of Pinellas PA	N
Tidewater Foot & Ankle Associates	N
Timothy C Runyon DPM PA	N
Urology Professionals LLLP	N
Vasco M. Marques MD PA	N
Victor Arboleda MD PA	N
Wellspring Cancer Center LLC	N
West Central Gastroenterology LLP	N

West Coast Infectious Diseases PA	N
West Florida Cardiovascular Center Inc	N
West Florida Medical Specialists PA	N
William C Brown MD Inc	N
Winter Haven Hospital, Inc.	N

**ACO Governing Body:**

<b>Member Last Name</b>	<b>Member First Name</b>	<b>Member Title/Position</b>	<b>Member's Voting Power (Expressed as a percentage or number)</b>	<b>Membership Type</b>	<b>ACO Participant Legal Business Name and D/B/A, if applicable</b>
Wanger	Michael	Chair	1	ACO Participant Representative	Pinellas Primary Care
Kraus	Barry	Treasurer	1	ACO Participant Representative	Radiology Associates of CLW
Mathew	Dani	Secretary	1	ACO Participant Representative	BayCare Medical Group INC
Amin	Jay	Director	1	ACO Participant Representative	Clearwater Cardiovascular &
Amin	Mahesh	Director	1	ACO Participant Representative	BayCare Medical Group INC
Biggers	Joel	Director	1	ACO Participant Representative	Biggers Family Medicine, PA
Fink	Andrew	Director	1	ACO Participant Representative	BayCare Medical Group INC
Fisher	John	Director	1	ACO Participant Representative	BayCare Medical Group INC
Gimness	Michael Paul	Director	1	ACO Participant Representative	Family Medical Specialists of Florida
Inzina	Tommy	Director	1	Other - Community	N/A
Vaughan	Timothy	Director	1	ACO Participant Representative	Bay Pediatrics
Kilgore	John	Director	1	ACO Participant Representative	Musculoskeletal Institute Chartered
Nayee	Anand	Director	1	ACO Participant Representative	BayCare Medical Group INC
Nothmann	Jean	Director	1	ACO Medicare Beneficiary	N/A
Polo	Janice	Director	1	Other - Community	N/A
Shields	Stephen	Director	1	ACO Participant Representative	Stephen Shields, PA
Swoager	James	Director	1	ACO Participant Representative	BayCare Medical Group INC
Waters	Glenn	Director	1	ACO Participant Representative	Morton Plant Hospital Association

Kazi	Shahnaz	Director	1	ACO Participant Representative	BayCare Medical Group INC
D'Cunha	Prakas	Director	1	ACO Participant Representative	Renal Hypertension Center
McNeely	Kathryn	Director	1	ACO Participant Representative	Pinellas Pediatrics PA
Shettle	Philip	Director	1	ACO Participant Representative	Lee Shettle DO PA
Howell	Matthew	Director	1	ACO Participant Representative	Excelis Medical Associates
Silverfield	Joel	Director	1	ACO Participant Representative	BayCare Medical Group INC

**Key ACO Clinical and Administrative Leadership:**

ACO Executive	Kristyn Greifer, MD
Medical Director	Kristyn Greifer, MD
Compliance Officer	Jeffrey Durham
Quality Assurance/Improvement Officer	Kristyn Greifer, MD

**Associated Committees and Committee Leadership:**

Committee Name	Committee Leader Name and Position
Quality	Jay Amin, MD - Chair
Finance	Barry Kraus, MD - Chair
Compliance	Jeff Durham - Chair
Nominating	Michael Wanger, MD - Chair

**Types of ACO Participants, or Combinations of Participants, That Formed the ACO:**

- Networks of individual practices of ACO professionals

**Shared Savings and Losses**

**Amount of Shared Savings/Losses:**

- Second Agreement Period
  - Performance Year 2018, \$6,522,327
  - Performance Year 2019, \$0,
  - Performance Year 2020, \$9,566,479
- First Agreement Period
  - Performance Year 2017, \$5,487,565
  - Performance Year 2016, \$4,816,135
  - o Performance Year 2015, \$5,892,246

**Shared Savings Distribution:**

**Second Agreement Period**

*o Performance Year 2018*

- Proportion invested in infrastructure: 20%
- Proportion invested in redesigned care processes/resources: 20%
- Proportion of distribution to ACO participants: 60%

*o Performance Year 2019*

- Proportion invested in infrastructure: 0%
- Proportion invested in redesigned care processes/resources: 0%
- Proportion of distribution to ACO participants: 0%

*Performance Year 2020*

- Proportion invested in infrastructure: 20%
- Proportion invested in redesigned care processes/resources: 20%
- Proportion of distribution to ACO participants: 60%

**First Agreement Period**

*o Performance Year 2017*

- Proportion invested in infrastructure: 20%
- Proportion invested in redesigned care processes/resources: 20%
- Proportion of distribution to ACO participants: 60%

*o Performance Year 2016*

- Proportion invested in infrastructure: 100%
- Proportion invested in redesigned care processes/resources: 0%
- Proportion of distribution to ACO participants: 0%

*o Performance Year 2015*

- Proportion invested in infrastructure: 40%
- Proportion invested in redesigned care processes/resources: 0%
- Proportion of distribution to ACO participants: 60%

**Quality Performance Results**

**2020 Quality Performance Results:**

ACO Quality Measure Number	Measure Name	Rate	ACO Mean
ACO Quality Measure Number	Measure Name	Rate	ACO Mean
ACO-8 [1]	Risk Standardized, All Condition Readmission	15.28	15.07
ACO-38 [1,2]	Risk-Standardized Acute Admission Rates for Patients with Multiple Chronic Conditions	44.66	49.50
ACO-43 [3]	Ambulatory Sensitive Condition Acute Composite (AHRQ* Prevention Quality Indicator (PQI #91))	0.88	0.95

ACO-13	Falls: Screening for Future Fall Risk	97.38	84.97
ACO-14	Preventive Care and Screening: Influenza Immunization	85.25	76.03
ACO-17	Preventive Care and Screening: Tobacco Use: Screening and Cessation Intervention	87.50	81.67
ACO-18	Preventive Care and Screening: Screening for Depression and Follow-up Plan	85.96	71.46
ACO-19	Colorectal Cancer Screening	85.14	72.59
ACO-20	Breast Cancer Screening	86.55	74.05
ACO-42	Statin Therapy for the Prevention and Treatment of Cardiovascular Disease	83.51	83.37
ACO-27	Diabetes Mellitus: Hemoglobin A1c Poor Control	11.46	14.70
ACO-28	Hypertension (HTN): Controlling High Blood Pressure	71.96	72.87

For Previous Years' Financial and Quality Performance Results, Please Visit [data.cms.gov](https://data.cms.gov)

“Please note, the ACO-40 Depression Remission at 12 months quality measure is not included in public reporting due to low sample size. The Centers for Medicare & Medicaid Services (CMS) also waived the requirement for ACOs to field a CAHPS for ACOs survey for PY 2020 through the Physician Fee Schedule Final Rule for Calendar Year 2021. Additionally, CMS reverted ACO-8 Risk-Standardized, All Condition Readmission and ACO-38 Risk-Standardized Acute Admission Rates for Patients with Multiple Chronic Conditions to pay-for-reporting, given the impact of the coronavirus disease 2019 (COVID-19) public health emergency (PHE) on these measures.”

### Payment Rule Waivers

- Skilled Nursing Facility (SNF) 3-Day Rule Waiver:
  - Our ACO uses the SNF 3-Day Rule Waiver, pursuant to 42 CFR § 425.612.
- Waiver for Payment for Telehealth Services:
  - Our ACO clinicians provide telehealth services using the flexibilities under 42 CFR § 425.612(f) and 42 CFR § 425.613.

## ACO Participation Waiver:

The following information describes each arrangement for which our ACO seeks protection under the ACO Participation Waiver, including any material amendment or modification to a disclosed arrangement.

- *Parties to the arrangement:* All BayCare Physician Partners ACO Participants and providers.
- *Date of arrangement:* Effective 06/01/2022.
- *Items, services, goods, or facility provided:* See specific descriptions below.

BayCare Physician Partners ACO was established to enhance care coordination, improve patient outcomes, and reduce costs. The ACO Board of Directors has made a *bona fide* determination that the below services are reasonably related to the purposes of the Medicare Shared Savings Program and has duly authorized these arrangements under the ACO Participation Waiver effective 06/01/2022.

- **Population Health System.** This is a shared data system that provides analysis and performance reporting on the ACO's patient population. The system allows the ACO to identify patients with care opportunities and monitor the quality and cost/utilization performance of ACO participants and eligible Outside Parties. The ACO and the system Vendor provide support to integrate data from Payors, ACO participants, and eligible Outside Parties into the system to produce meaningful data and analytics. This arrangement includes management of user access to the system, ticketing and service request support, development of dashboard interfaces, and education and training for end-users. This arrangement provides transparency and promotes accountability for the quality and overall care of ACO-assigned Medicare beneficiaries, which assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Clinical Data Registry.** This is a data registry that provides insight into the clinical performance of ACO participants based on standard measures of care. The registry allows ACO participants to understand their quality performance relative to a peer cohort and identify patients with care opportunities. This arrangement includes management of user access to the registry, ticketing and service request support, development of dashboards and customized measures, and education and training for end-users. This arrangement provides transparency and promotes accountability for the quality and overall care of ACO-assigned Medicare beneficiaries, which assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Centralized Quality Reporting.** This represents centralized services provided by the ACO to meet annual quality reporting requirements of the Medicare Shared Savings Program and Quality Payment Program. These centralized services allow the ACO to meet certain reporting requirements on behalf of ACO participants, including CMS Web Interface (formerly 'GPRO') and CAHPS for MIPS reporting. This arrangement includes technical understanding of ACO quality measure specifications, clinical review and abstraction from medical records, coordinating requests to ACO participants for clinical documentation, submission of data to Medicare, and CAHPS for MIPS vendor selection and authorization. This arrangement allows for efficient and timely quality reporting and surfaces opportunities to Improve performance, which assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Care Coordination Services.** This represents centralized care coordination services provided by the ACO including direct outreach to members and providers to facilitate scheduling and coordination of services, member education and support, closing gaps in care, medication review



and reconciliation, among others. The centralized care coordination team intervenes with the ACO's patient population to support health maintenance, transitions of care, complex care coordination, community social support, among others. This arrangement allows for greater care coordination across the continuum of care, enhances delivery of preventative care services, and leads to improved quality and overall care of ACO-assigned Medicare beneficiaries. This assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.

- **Risk Adjustment Program.** This represents centralized outpatient clinical document improvement services. The Program was established to support complete and accurate clinical documentation, coding, and billing practices across the ACO. The centralized risk adjustment team provide support, including audit functions and training and education, to ACO participants and eligible Outside Parties. This arrangement leads to more accurate risk scores and identification of ACO-assigned Medicare beneficiaries who can benefit from care interventions. This assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Quality Improvement Program.** This represents centralized quality improvement and practice transformation services. These resources provide ACO participants and eligible Outside Parties with performance reporting, education and training, pre-visit chart review forms, and actionable data to improve quality of care and contain costs. This arrangement leads to enhanced provider engagement and improved care delivery for ACO-assigned Medicare beneficiaries. These resources assist the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Network Development.** This represents development and maintenance of BayCare Physician Partners (BPP) as a clinically integrated delivery network. Network governance and oversight, data and analytics, incentive modeling and distribution, information systems support, and performance monitoring contribute to BPP and its ACO participants as a high-quality network that provides coordinated, cost-effective services to ACO-assigned Medicare beneficiaries. This arrangement ensures that BPP and its ACO participants provide sufficient access, support a positive member experience, and provide for the robust needs of ACO-assigned Medicare beneficiaries. This assists the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.
- **Clinical Programming.** This represents development of new clinical programs and the enhancement of legacy clinical programs. Clinical programs are developed to support BayCare Physician Partners (BPP) and its ACO participants in the delivery of care using the latest evidence-based practice and standards of care. This arrangement leads to improved population health, disease management, and care coordination for ACO-assigned Medicare beneficiaries. Clinical programs assist the ACO in improving and meeting quality performance standards of the Medicare Shared Savings Program.